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Policy and Requirements for School Board Planning and Results Reporting

April 2011

Government of Alberta
Education

Policy and Requirements for School Board Planning and Results Reporting, April 2011©

This document contains requirements for Alberta's public, separate and francophone school authorities and their schools.

This document is online at http://education.alberta.ca/admin/resources/planning.aspx and provides the requirements for:

- Jurisdiction three-year education plans for 2011/2012-2013/2014. Jurisdiction plans must be approved by the board and posted on the jurisdiction website by November 30, 2011.
- School education plans aligned with jurisdiction and provincial direction.
- Jurisdiction Annual Education Results Reports on the 2010/2011 school year are based on the three-year education plans for 2010/2011-2012/2013. Jurisdiction reports are due on November 30, 2011.
- School annual results reports on the 2010/2011 school year.

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Policy and Requirements for School Board Planning and Results Reporting, 2011 Edition

Requirements for:

- School jurisdiction three-year education plans (3YEPs), 2011/2012 to 2013/2014
- School jurisdiction annual education results reports (AERRs) on the 2010/2011 school year

This guide is issued under authority of the following:

- *School Act*, RSA 2000, Section 78
- *Government Accountability Act*, Section 16
- *Education Grants Regulation*, Section 7

[original signed by Keray Henke]
Deputy Minister of Education

April 1, 2011
Date

Policy and Requirements for School Board Planning and Results Reporting

Requirements for Alberta public, separate and Francophone school authorities and their schools

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What's Changed?

New Alberta Education Business Plan Goals and Outcomes

Alberta Education's Business Plan 2011-2014 has three goals and expected outcomes for each goal. School jurisdictions will need to develop their 3YEPs 2011-2014 to reflect the three provincial goals and outcomes and any local goals that the board approves.

Accountability Pillar Performance Measures Reorganized Under New Goals

The Accountability Pillar performance measures have not been changed but have been reorganized under the new goals and outcomes.

Combined 3YEP and AERR Organized Around New Goals

Jurisdictions will have the option to plan and report in one of the following ways:

1. Prepare separate documents for the 3YEP 2011-2014 and the AERR 2010-2011. If choosing this option, the 3YEP is to follow the new format as presented on page 2-3 and the AERR is to follow the format of the 2010-2013 3YEP as presented on page 3-3.

2. Prepare a combined 3YEP and AERR 2010-2014. If choosing this option, the 3YEP/AERR is to be organized according to the new goals and outcomes as presented on page 2-3.

Optional pre-populated templates for preparation of the 3YEP will be provided in May. In October, the department will provide optional pre-populated templates for a separate AERR and for a combined 3YEP/AERR.

School Planning and Reporting

It is the responsibility of each board to outline its own requirements for the process and content of school education plans and reports that are aligned with the jurisdiction's plan and report. The department provides optional pre-populated templates to facilitate school planning and reporting, The department's requirements for school education plans and reports are that each school must:

- Update its plan and report annually;
- Involve the school council in updating of the plan and preparation of the report; and
- Post its plan and report.

Background

Structure and Purpose of Alberta's K – 12 Education System

The basic education of Alberta's children is the responsibility of the provincial government and is governed by the *School Act*. Per provisions of the *School Act*, education is delivered by a system of schools operated by school boards and francophone, charter school and accredited private school authorities for the benefit of students. The highest priority of the K – 12 education system is the success of every child in school. Each type of school authority assures the quality of education for its students and the Ministry of Education assures the quality of education provided by school authorities. The Ministry uses school authority Accountability Pillar information to assess and provide assurance to the public and the Legislative Assembly on the quality of education in Alberta's school system.

Accountability and Transparency in Alberta's K – 12 Education System

Accountability arises from a delegation of responsibility from one party to another – in the case of Alberta's K – 12 education system, from the provincial government to school authorities. Some discretion in how these delegated responsibilities are exercised is associated with the delegation to an accountable organization. This delegation of responsibilities also comes with an obligation to answer for and publicly report on the discharge of responsibilities, spending of public funds and results achieved by the accountable organization. This facilitates the transparency of the accountable organization. Consequences are applied to accountable organizations based on performance.

In Alberta's K – 12 education system, school authorities (school boards, francophone education authorities, charter schools and accredited private school authorities) are considered accountable organizations. The Ministry of Education allocates funds to school authorities to fulfil their

delegated responsibilities to provide education programs for Alberta's K – 12 students, which creates an accountability relationship between the Ministry and school authorities. This accountability relationship is established in legislation and regulation as summarized below.

Note: This document applies to school boards and francophone education authorities. Separate planning and reporting documents are available for charter schools and accredited-funded private schools on the Ministry of Education's website.

Legislative Authority

Section 16(2) of the *Government Accountability Act* requires accountable organizations under the jurisdiction of government ministries, including school boards, to prepare business plans and annual reports for each fiscal year "in the form and at a time acceptable to the Minister." Section 78 of the *School Act* requires school boards to develop an accountability system on any matter the Minister prescribes; to use accountability information; and to report it to students, parents and electors in the manner the Minister prescribes. Section 7 of the Education Grants Regulation under the *Government Organization Act* requires recipients of grants from the Ministry of Education to provide the Minister, upon request, any information the Minister considers necessary for the purpose of determining whether the recipient has complied or is complying with the conditions of the grant. Section 13 of the *School Councils Regulation* under the *School Act* requires school boards to provide school councils in their jurisdiction with the opportunity to be involved in the development of the school's education plan and annual results report and requires boards to provide the school's results and reasonable interpretation of provincial tests and other provincial measures to the school council. The full text of these sections of legislation and regulations is provided in Appendix A.

To operationalize the accountability relationships and processes established in provincial legislation, the *Policy and Requirements for School Board Education Planning and Results Reporting* contains the Minister's requirements for school board three-year education plans; school education plans; and school and school board annual education results reports pursuant to the *Government Accountability Act* and the *School Act*. The *Policy and Requirements for School Board Education Planning and Results Reporting* also contains the updated school authority accountability policy.

The Minister's requirements in the *Policy and Requirements for School Board Education Planning and Results Reporting* ensure alignment between school board and school education plans and annual results reports and the Ministry of Education's vision, mission, goals, outcomes and performance measures for the basic education system. In this way, the Ministry, school board and school documents help ensure that the K – 12 education system is focused effectively and efficiently on meeting the educational needs of Alberta students. At the same time, school board and school plans incorporate local strategies and may incorporate local goals, priorities, outcomes and measures that reflect the unique characteristics and circumstances of their communities. Similarly, school board and school results reports include information on local activities and results on provincial and local measures. As such, school board and school education plans and annual education results reports reflect local needs and priorities within the context of provincial direction and framework.

School Authority Accountability Policy

School authorities are accountable for results achieved from carrying out their responsibilities to provide education programs to Alberta students. As accountable organizations, school authorities are required to:

- Establish a system of accountability for results that encompasses their schools;
- Interpret and report results to parents, students, the Ministry of Education and the public in a manner and at a time the Minister prescribes as part of ensuring transparency; and
- Use results to improve the quality and effectiveness of education programs provided to their students and to improve student learning and achievement.

Accountability Framework for the K – 12 Education System

The Accountability Framework for the K – 12 education system is a formal structure established by the Ministry to support accountability and transparency throughout the system and to ensure alignment of school authorities and schools with provincial direction. This helps ensure the highest priority of the education system is the success of the student.

The Accountability Framework consists of:

- Three-year education plans (3YEPs), which contain
  - Goals and outcomes
  - Performance measures to provide information on achievement of outcomes
  - Targets to improve low or declining performance levels
  - Strategies to achieve outcomes and improve results;
- Implementation of strategies and programs, adjusting if necessary;
- Annual education results reports (AERRs) that publicly report results, assess achievement and indicate whether improvement has taken place; and
- Answering to the Ministry for performance results over time.

Reviewing Education Plans and Annual Education Results Reports

Alberta Education staff review 3YEPs and AERRs to:

- Enhance the department's understanding of the jurisdiction's local context and priorities;
- Encourage jurisdiction improvement efforts;
- Ensure consistency between the plan and the report;
- Monitor compliance with provincial requirements; and
- Identify implications for provincial planning.

Information on Accountability Pillar

Information on planning and reporting and explanatory information on the Accountability Pillar is available separately on the Ministry website:

- School Authority Planning and Reporting Reference Guide
- The Accountability Pillar of the Renewed Funding Framework Fact Sheet

Section

2

Three-Year Education Plan (3YEP), 2011-2014

Components and Requirements of School Board Education Plans

Required

School board education plans must maintain a three-year time frame. School boards are required to consider their latest Accountability Pillar results when they review, adjust and roll the 3YEP forward each year.

Components of 3YEPs are in bold below and defined in Appendix B, pages 5-9. An optional format, pre-populated with the required Accountability Pillar performance measures, will be provided to jurisdictions with the May 2011 Accountability Pillar reports to use in updating their 3YEPs.

Optional

- ❒ **Message from board chair**

Required

- ❒ An **accountability statement**, signed by the board chair (see Appendix C for the wording to the Accountability Statements for 3YEPs, AERRs and the Accountability Statement to be used if the jurisdiction combines their 3YEP and AERR into one document).

Optional

- ❒ **Accountability Pillar summaries** in colour, as provided by Alberta Education on the Extranet.

Optional

- ❒ **Foundation Statements** — vision, mission, principles and beliefs.

Optional

- ❒ **A Profile of the Jurisdiction**

Optional

- ❒ **Trends and Issues**

Required

❒ **Provincial goals, related outcomes, performance measures, targets and strategies.** For each outcome, include:

- The measures used to assess progress and achievement of the outcome (see list of outcomes and measures on page 2-3);
- Results and evaluations for the measures or reference to the overall summary page; and
- Jurisdiction targets for each year of the plan for measures with an overall evaluation of "Issue" or "Concern."

Optional

Jurisdictions may include additional results or contextual information to help explain strategies and targets to parents and the public.

Required Goals, Outcomes, Performance Measures and Targets

Listed below are the required goals, outcomes and performance measures for school jurisdiction three-year education plans. Targets for each year of the plan are required for all Accountability Pillar measures with an overall evaluation of "Issue" or "Concern." These goals, outcomes and performance measures will be used if completing a combined 3YEP/AERR document.

GOAL ONE: Success for Every Student	**OUTCOME: Students demonstrate proficiency in literacy and numeracy.** PERFORMANCE MEASURES • Overall percentage of students in Grades 3, 6 and 9 who achieved the acceptable standard and the overall percentage of students in Grades 3, 6 and 9 who achieved the standard of excellence on Provincial Achievement Tests (overall cohort results).
	OUTCOME: Students achieve educational outcomes. PERFORMANCE MEASURES • Overall percentage of students who achieved the acceptable standard and the overall percentage of students who achieved the standard of excellence on diploma examinations (overall results). • High school completion rate of students within three years of entering Grade 10. • Annual dropout rate of students aged 14 to 18. • High school to post-secondary transition rate of students within six years of entering Grade 10. • Percentage of Grade 12 students eligible for a Rutherford Scholarship. • Percentage of students writing four or more diploma exams within three years of entering Grade 10.
	OUTCOME: Students are prepared for the 21st century. PERFORMANCE MEASURES • Overall teacher, parent and student agreement that students model the characteristics of active citizenship. • Overall teacher and parent agreement that students are taught attitudes and behaviours that will make them successful at work when they finish school.
GOAL TWO: Transformed Education Through Collaboration	**OUTCOME: Students have access to programming and supports to enable their learning.** PERFORMANCE MEASURES • Overall teacher, parent and student satisfaction with the overall quality of basic education. • Overall teacher, parent and student satisfaction with the opportunity for students to receive a broad program of studies, including fine arts, career, technology and health and physical education. • Overall teacher, parent and student agreement that students are safe at school, learning the importance of caring for others, learning respect for others and are treated fairly at school.
	OUTCOME: The education system demonstrates openness to new and innovative ideas, leadership and collaboration. PERFORMANCE MEASURES • Overall teacher and parent satisfaction with parental involvement in decisions about their child's education. • Overall percentage of teachers, parents and students indicating that their school and schools in their jurisdiction have improved or stayed the same the last three years. (Cont'd. on page 2-4)

GOAL THREE: Success for First Nations, Métis and Inuit (FNMI) Students	**OUTCOME: FNMI students are engaged in learning.** PERFORMANCE MEASURES • Annual dropout rate of self-identified FNMI students aged 14 to18. • High school completion rate of self-identified FNMI students within three years of entering Grade 10. • Overall percentage of self-identified FNMI students in Grades 3, 6 and 9 who achieved the acceptable standard and the percentage of self-identified FNMI students who achieved the standard of excellence on Provincial Achievement Tests. • Overall percentage of self-identified FNMI students who achieved the acceptable standard and overall percentage of self-identified FNMI students who achieved the standard of excellence on diploma examinations. • Percentage of self-identified FNMI students writing four or more diploma exams within three years of entering Grade 10. • High school to post-secondary transition rate of self-identified FNMI students within six years of entering Grade 10. • Percentage of self-identified FNMI Grade 12 students eligible for a Rutherford Scholarship.
NOTES:	• The results for the required measures are available in the Accountability Pillar reports on Alberta Education's Extranet. • Consistent with the Freedom of Information and Protection of Privacy Act, when the number of students or survey participants in group is less than six, results are not reported to protect individual privacy. • A brief definition of each performance measure is available at http://education.alberta.ca/admin/resources/planning.aspx in Related Resources: Accountability Pillar Fact Sheet.

Required

❒ For each outcome, jurisdictions must develop and include **strategies** (at least one strategy for each outcome) in the plan to address Accountability Pillar results. In addition:

- Including strategies for students with special needs satisfies the planning component of 14.a of the *Standards for Special Education* (amended June 2004) http://www.education.gov.ab.ca/k_12/specialneeds)
- Specifically for Goal 3, jurisdictions with no or very few self-identified FNMI students must refer to strategies in other goals related to infusing Aboriginal perspectives, meeting the diverse needs of students or involving their parents.

Required

❒ **Budget Summary.** This section presents summary information about the board's budget for the first year of the 3YEP. The budget summary **must** include:

- Charts/tables that summarize budget information consistent with the board's Approved Budget and Fall Budget Update.
- A web link to the jurisdiction's budget for 2011/2012.
- Key financial information about the upcoming school year.

This section may refer to budgeted changes in enrolment, certificated and non-certificated staff, programs, funding, revenues and expenses, annual surpluses or deficits and accumulated surpluses.

Required

- ❑ **Summary of Facility and Capital Plans**. Include a web link to information on the jurisdiction's facility and capital plans.

Required

- ❑ **Parental Involvement.** Indicate what the board has done to meet its obligations under Section 13 of the School Councils Regulation (Alberta Regulation 113/2007) to provide opportunity for school councils to be involved in updating school plans.

Required

- ❑ **Timelines and Communication.** School jurisdictions must finalize their 3YEPs in the fall, considering the provincial achievement test and diploma exam results and Accountability Pillar evaluations provided in early October 2011.

  Jurisdiction 3YEPs must be approved by the boards and posted on their website by November 30 each year.

  Notify the Zone Director of the posting and include the permalink in the e-mail notice. A permalink is a url or web link to a web page where the 3YEP is posted. This url or web link does not change from year to year.

Note: Jurisdictions may combine their 3YEP and AERR into one document if they wish or continue to prepare and post two separate documents. A pre-populated template will be provided with the Accountability Pillar reports in October 2011 that consolidates the plan and the report into one document. A pre-populated template for a separate plan document will be provided in May 2011 and a separate pre-populated template for the AERR will be provided in October 2011.

Required

Requirements for School Education Plans

Each school within the school jurisdiction must maintain an education plan that reflects and aligns with the board's 3YEP. As part of its accountability system, each board outlines its own requirements for the process, content and format for school education plans. An optional pre-populated template for the school, based on the jurisdiction plan template, will be provided in the May 2011 Accountability Pillar reports, which schools may find useful as a starting point for preparing their education plans.

Alberta Education does not routinely collect or review individual school plans. It is the responsibility of each school jurisdiction, as part of its accountability system, to ensure the following:

- Each school updates its education plan annually;
- Each school involves the school council in updating the plan; and
- Each school posts its plan on the school's or the jurisdiction's website.

Section

3

Annual Education Results Report (AERR), 2010/2011

Components and Requirements for the School Board AERR

The November 2011 AERR reports on the jurisdiction's 3YEP for 2010-2013 and includes the components listed below in bold. Optional templates for both a separate AERR and a combined 3YEP/AERR, pre-populated with the required Accountability Pillar information, will be provided to jurisdictions as part of the October 2011 Accountability Pillar reports.

Optional

- ❒ A **message** from the board chair.

Required

- ❒ An **accountability statement** signed by the board chair (see Appendix C for the wording to the Accountability Statements for three-year education plans, AERRs and the Accountability Statement to be used if the jurisdiction combines their 3YEP and AERR into one document).

Required

- ❒ The **Accountability Pillar Overall Summary** reports in colour as provided by Alberta Education in October 2011. The Accountability Pillar Overall Summary must be placed near the beginning of the document. The FNMI Summary must be included in the AERR.

Optional

- ❒ **Summary of Accomplishments**.
  - The jurisdiction's **accomplishments** (impact of major activities/ strategies).

Required

- ❒ Report the jurisdiction's **performance measure results** for 2010/2011 in relation to the goals, outcomes and targets for 2010/2011 set in the jurisdiction's education plan. (See page 3-4 for 2010/2011 list of required measures if reporting AERR separately. See pages 2-3 and 2-4 if reporting a combined 3YEP/AERR). Specifically, for each required measure, report:

- Five years of jurisdiction results or available results if less than five years; (reporting five years of comparative provincial results is optional); and
- Most recent result in relation to the target for 2010/2011 (if applicable).

Note: Reporting provincial jurisdiction results. results is not required but may be useful in interpreting

Reporting on programs, services and results for students with special needs satisfies the non-financial reporting component of Section 14.a and c of the *Standards for Special Education* (June 2004) http://www.education.gov.ab.ca/k_12/specialneeds).

Optional

❒ Commentary on results, such as contextual information, factors affecting performance including, actions taken by the jurisdiction that may have contributed to evaluations of "Improved" or "Improved significantly" on Accountability Pillar measures, may be included.

Optional

❒ **Future challenges** such as changes in enrolment patterns, areas for improvement and how the jurisdiction will address these.

Required

❒ **Summary of Financial Results.** The financial summary

- Provides key financial information about the school year, including information on how the board spent its money, significant changes over the prior year (if any) and whether spending was within budget (if not, why not and how deficits will be addressed).
- Includes program expenditure information in a table or graph format for the primary audience – parents and other members of the community.
- Indicates where detailed information on the jurisdiction's sources of school-generated funds and its uses can be obtained (e.g. web link to the Audited Financial Statements (AFS) and related unaudited schedules, contact at central office) and that comparative information is available in a provincial report – provide the web link to the provincial rollup of jurisdiction AFS information: http://education.alberta.ca/admin/funding/audited.aspx
- Provides a web link to the jurisdiction's AFS and related (unaudited) schedules for 2010/2011.

Required

❒ **Capital and Facilities Projects**

- Summarize for parents and the public progress on major school facilities projects, i.e., building renewal and construction for the previous school year, as applicable, focusing on benefits to students, e.g., improved accommodation of students, enhanced learning opportunities *(which students, programs, schools)*.

Required

❒ **Parental Involvement**

Indicate how the board met its obligations under the School Councils Regulation (updated 2007) to provide school councils the opportunity to be involved in school AERRs and to share school results and interpretation of Accountability Pillar measures with school councils.

Required

❒ **Timelines and Communication:** School jurisdictions must post their board-approved AERRs for 2010/2011on the jurisdiction website by **November 30, 2011 and notify the Zone Director** of the posting by e-mail. The e-mail notice must include the permalink to the document (see page 2-5 for the definition of a permalink).

The AERR also must include the following information:

- The web link to the jurisdiction AERR in both the print and posted versions; and
- Web links to jurisdiction AISI project annual report(s) and to the jurisdiction average class size report (or include the average class size report in an appendix to the AERR). The average class size report must include average class size information for the 2010/2011 school year.

Requirements for School Annual Results Reports for 2010/2011

Schools must prepare a report of the school's results for 2010/2011. Each jurisdiction establishes requirements for the content and process for school annual reports as part of its accountability system. Optional templates for school AERR and for combined 3YEP/AERR, populated with the required Accountability Pillar results, will be provided with the Accountability Pillar reports in October 2011.

Alberta Education does not routinely collect or review the annual results reports prepared by individual schools. It is the responsibility of school jurisdictions, through their accountability system, to ensure the following:

- Each school prepares its education report annually;
- Each school involves the school council in preparing the report; and
- Each school posts its report on the school's or the jurisdiction's website.

Required Goals, Outcomes, Performance Measures and Targets

Listed below are the required goals, outcomes and performance measures for school jurisdiction three-year education plans. Targets for each year of the plan are required for all Accountability Pillar measures with an overall evaluation of "Issue" or "Concern."

GOAL ONE: High Quality Learning Opportunities	**OUTCOME: School environments are safe and caring.** PERFORMANCE MEASURES • Overall teacher, parent and student agreement that students are safe at school, learning the importance of caring for others, learning respect for others and are treated fairly at school.
	OUTCOME: The education system meets the needs of all K–12 students and supports our society and the economy. PERFORMANCE MEASURES • Overall teacher, parent and student satisfaction with the opportunity for students to receive a broad program of studies, including fine arts, career, technology and health and physical education. • Overall teacher, parent and student satisfaction with the overall quality of basic education.
	OUTCOME: Children and youth with at risk factors have their needs addressed through timely and effective programs and supports. PERFORMANCE MEASURES • Annual dropout rate of students aged 14 to 18.
	OUTCOME: High school completion rates are showing continual improvement PERFORMANCE MEASURES • High school completion rate of students within three years of entering Grade 10.
GOAL TWO: Excellence in Student Learning Outcomes	**OUTCOME: Students demonstrate high standards in learner outcomes.** PERFORMANCE MEASURES • Overall percentage of students in Grades 3, 6 and 9 who achieved the acceptable standard and the percentage who achieved the standard of excellence on Provincial Achievement Tests (overall cohort results). • Overall percentage of students who achieved the acceptable standard and overall percentage of students who achieved the standard of excellence on diploma examinations (overall results). • Percentage of students writing four or more diploma exams within three years of entering Grade 10. • Percentage of Grade 12 students eligible for a Rutherford Scholarship.
	OUTCOME: Students are well prepared for lifelong learning. PERFORMANCE MEASURES • High school to post-secondary transition rate of students within six years of entering Grade 10.
	OUTCOME: Students are well prepared for employment. PERFORMANCE MEASURES • Overall teacher and parent agreement that students are taught attitudes and behaviours that will make them successful at work when they finish school.
	OUTCOME: Students model the characteristics of active citizenship. PERFORMANCE MEASURES • Overall teacher, parent and student agreement that students model the characteristics of active citizenship.
GOAL THREE: Success for First Nations, Métis and Inuit (FNMI) Students	**OUTCOME: Key learning outcomes for FNMI students improve.** PERFORMANCE MEASURES • Annual dropout rate of self-identified FNMI students aged 14-18. • High school completion rate of self-identified FNMI students within three years of entering Grade 10. • Overall percentage of self-identified FNMI students in Grades 3, 6 and 9 who achieved the acceptable standard and overall percentage who achieved the standard of excellence on provincial achievement tests. • Overall percentage of self-identified FNMI students who achieved the acceptable standard and overall percentage who achieved the standard of excellence on diploma examinations. • Percentage of self-identified FNMI students writing four or more diploma examinations within three years of entering Grade 10. • Percentage of self-identified Grade 12 FNMI students eligible for a Rutherford Scholarship. • High school to post-secondary transition rate of self-identified FNMI students within six years of entering Grade 10.
GOAL FOUR: Highly Responsive and Responsible Jurisdiction	**OUTCOME: The jurisdiction demonstrates effective working relationships.** PERFORMANCE MEASURES • Overall teacher and parent satisfaction with parental involvement in decisions about their child's education.
	OUTCOME: The jurisdiction demonstrates leadership, innovation and continuous improvement. PERFORMANCE MEASURES • Overall percentage of teachers, parents and students indicating that their school and schools in their jurisdiction have improved or stayed the same the last three years.
Notes	• The results for the required measures are available in the Accountability Pillar reports on Alberta Education's Extranet. • Consistent with the *Freedom of Information and Protection of Privacy Act*, when the number of students or survey participants in a group is less than six, results are not reported to protect individual privacy. • A brief definition of each performance measure is available at http://education.alberta.ca/admin/resources/planning.aspx in Related Resources: Accountability Pillar Fact Sheet.

Appendix

Legislation and Regulation – Key Excerpts

School Act

Accountability of board

78(1) A board shall develop a reporting and accountability system on any matter the Minister prescribes.

(2) A board shall disseminate any information in the reports and accounts produced under the reporting and accountability system it develops under subsection (1) to students, parents, electors or the Minister in the manner the Minister prescribes.

(3) A board shall use any information in the reports and accounts produced under the reporting and accountability system it develops under subsection (1) in the manner the Minister prescribes.

1995 c27 s9

Government Accountability Act

Accountable organization

16(1) In this section,

(a) "accountable organization" means a Provincial agency, a Crown controlled organization, a board under the *School Act* or a regional health authority, subsidiary health corporation, community health council or provincial health board under the *Regional Health Authorities Act*;

(b) "Provincial agency" includes a Provincial agency referred to in section 2(5) of the *Financial Administration Act* and The Workers' Compensation Board under the *Workers' Compensation Act*.

(2) The governing body of an accountable organization must prepare and give to the Minister responsible for the accountable organization a business plan and annual report for each fiscal year containing the information, in the form and at a time acceptable to the Minister.

(3) An accountable organization must give any person who requests it a copy of the business plan or annual report referred to in subsection (2) after it is given to the Minister.

1995 cG 5.5 s16

Alberta Regulation 120/2008
Government Organization Act
EDUCATION GRANTS REGULATION

General authority to make grants

2 The Minister may make grants, in accordance with this Regulation, for any purpose related to any program, service or matter under the Minister's administration.

Conditions on which grants are made

7 In addition to any conditions imposed by the Minister, it is a condition of every grant made under section (2)

(a) that the recipient shall

(i) use the grant only for the purpose for which it is made,

(ii) account to the Minister, in the manner that the Minister determines and to the Minister's satisfaction, for how the grant money or any portion of it was or is being used,

(iii) permit a representative of the Minister or the Auditor General to examine any books or records that the Minister or the Auditor General considers necessary to determine how the grant money has or is being used and

(iv) provide to the Minister, on request, any information the Minister considers necessary for the purpose of determining whether or not the grant recipient has complied or is complying with the conditions of the grant.

Alberta Regulation 113/2007
School Act
SCHOOL COUNCILS REGULATION

Responsibilities of board

13(1) A board must provide the school council with an opportunity to provide advice on the development of the school's

(a) Mission, vision and philosophy,

(b) Policies,

(c) Annual education plan,

(d) Annual results report and

(e) Budget.

(2) A board must provide the school council with the school's provincial testing program results and other provincial measures and a reasonable interpretation of those results and measures.

Appendix

Glossary of Planning and Accountability Terms

Accountability: An obligation to answer or account for assigned (delegated) responsibilities, e.g., for use of funds, results achieved and for taking action to make continuous improvement and achieve desired results. Accountability arises when one party delegates responsibility to another party. Some discretion on how responsibilities are carried out is associated with the delegation of responsibility to accountable organizations. In the public sector, accountability involves transparent public reporting of results as well as reporting to the organization, such as a government ministry, that delegated responsibilities and provided funding to an accountable organization. Consequences for performance are conferred by the delegating party.

Accountability Framework: A well-designed structure to ensure accountability within organizations and between governing bodies and delegated organizations (accountable parties). An accountability framework consists of measurable goals, performance measures that provide information on progress toward and achievement of outcomes, targets that indicate a desired level of performance, strategies that are implemented and adjusted as necessary to improve results over time, evaluation of results achieved, including whether improvement has taken place, public performance reports and consequences for the performance of accountable organizations.

Continuous Improvement: Using performance results to adjust strategies and practices so that improvement in performance is achieved over time.

Goals: Broad statements that look towards the long term and steer organizations in the direction of realizing their vision. Goals are typically expressed as desired conditions or aims.

Issues: Conditions that may affect the organization's ability to fulfil its mandate or achieve its goals.

Mission Statement: A clear, concise description of an organization's overall purpose and role. It gives direction to the programs and services that the jurisdiction provides for its students.

Outcomes: Measurable statements of what an organization seeks to achieve. In broad terms, they answer the question, "What will this look like when we get to where we want to be?"

Performance Measures: Performance measures provide information on important, quantifiable aspects of the education system. They enable jurisdictions to assess progress toward achieving goals and outcomes.

Principles and Beliefs: Principles and beliefs guide decision-making and provide a foundation for developing mission, vision and goals.

Profile: A profile is a brief description of the school jurisdiction or school that gives context for the plan. Profiles include such information as characteristics of communities, students, programs, size and location.

Strategies: Strategies are actions that school jurisdictions and schools take to achieve goals and desired outcomes that meet the needs of all their students. They address local circumstances, issues, trends and opportunities.

Targets: Targets show desired levels of performance to be attained by a certain time. Targets are expressed quantitatively.

Trend: A trend shows a direction of data over time, e.g., enrolment growth.

Vision: A vision describes a possible and desired future state for the organization, grounded in reality, which inspires and guides decisions and actions.

Terms Related to the Accountability Pillar Evaluation

(in logical, rather than alphabetical order)

Accountability Pillar: The Accountability Pillar is one of the three pillars of the Renewed Funding Framework and enhances school jurisdiction accountability for results in return for greater flexibility in the allocation of resources. The Accountability Pillar places increased emphasis on the achievement of specific outcomes by evaluating and reporting results on a common set of measures and, where results are low or declining, taking action to improve student programs and results in subsequent years. The focus of the Accountability Pillar is on improving school jurisdiction results and attaining high levels of achievement.

Accountability Pillar Performance Measures: The Accountability Pillar performance measures are a required, consistent set of measures, each of which is calculated on a comparable basis for all jurisdictions. School jurisdictions are required to include this common set of performance measures and evaluations in their plans and report the results and updated evaluations for these measures in their Annual Education Results Reports. The measures draw from various kinds of data, including:

- Results of provincial testing programs;
- Student outcomes, such as dropout and high school completion rates, calculated from administrative data; and
- Student, parent and teacher perceptions from surveys.

Category: Accountability Pillar measures are grouped into seven categories that represent key aspects of education that are important to parents and the public:

- Safe and caring schools,
- Student learning opportunities,
- Student learning achievement (Grades K to 9),
- Student learning achievement (Grades 10 to 12),
- Preparation for lifelong learning, employment and citizenship,
- Parental involvement, and
- Continuous improvement.

Evaluation Methodology: The evaluation methodology assesses each measure in the Accountability Pillar in terms of achievement and improvement, then combines the achievement and improvement evaluations to calculate overall evaluations for measures and categories.

Achievement Evaluation: The Achievement evaluation is based on comparing the current jurisdiction result against a set of provincial standards that are expected to be fixed for seven-ten years. The achievement evaluation results in one of the following five achievement levels: Very High, High, Intermediate, Low and Very Low.

Standard: A standard is an established, quantifiable level of performance that is commonly understood and agreed upon and is the basis for judging actual performance. The standards for each Accountability Pillar measure are calculated from baseline data (based on the distribution of results for all jurisdictions at a fixed point in time).

The 5th, 25th, 75th and 95th percentiles of the distribution of the baseline results are used to establish the five achievement evaluation levels (listed above under "Achievement Evaluation").

Baseline: Baseline data constitute a starting point for comparisons of results against standards. Baseline data for each Accountability Pillar measure are established by averaging each jurisdiction's results across the three years to create a jurisdiction three-year average. The three years that form the baseline for calculating standards differ among measure types, depending on data availability:

- For student achievement measures (i.e., Provincial Achievement tests and Diploma Exams), the baseline three-year average uses data from school years 2001/02, 2002/03 and 2003/04.
- For the student outcome measures (dropout, diploma exam participation, high school completion and post-secondary transition rates), the baseline three-year average uses data from the 2000/01, 2001/02 and 2002/03 school years, except for the Rutherford Scholarship eligibility rates, which, starting with the 2007/08 results provided in May 2009, uses data from 2004/05, 2005/06 and 2006/07 for the baseline three-year average.
- For survey measures, the baseline three-year average uses results from 2003/04, 2004/05 and 2005/06.

Improvement Evaluation: The improvement evaluation focuses on improvement over time. Improvement is evaluated by comparing the jurisdiction's current result against the jurisdiction's previous three-year average using chi-square. (Chi-square is a statistical test to determine the probability that there is no significant difference between an observed outcome and the expected outcome. In the case of the Accountability Pillar improvement evaluation, the chi-square test is used to determine the probability that there is no significant difference between a jurisdiction's current result on a measure and its prior three-year average for that measure.) The improvement evaluation results in one of the following five improvement levels: Improved Significantly, Improved, Maintained, Declined, and Declined Significantly.

Overall Measure Evaluation: Once the improvement and achievement levels have been calculated for a measure, an overall measure evaluation is calculated, which reflects both the achievement evaluation and the improvement evaluation. The overall measure evaluation is reported on a five point scale: Excellent, Good, Acceptable, Issue, and Concern.

Category Evaluation: For each category of Accountability Pillar measures, the overall evaluations for each measure within that group are averaged to provide an evaluation for that category. The averaging is done by assigning the following numbers to the overall evaluation for each measure: Excellent: 2; Good: 1; Acceptable: 0; Issue: -1 and Concern: -2. These values are averaged and rounded to the nearest whole number. This result is then compared with the above list of assigned numerical values for each of the five evaluation ratings to determine the evaluation for the category.

Improvement/Decline: Improvement or decline for an Accountability Pillar measure is determined by comparing the current result against the previous three-year average using the chi-square test of statistical significance. Using the chi-square test:

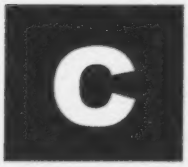
- An **improvement or decline** occurs when the current result is at least one standard deviation above or below the previous three-year average, but less than two standard deviations.
- A **significant improvement or decline** (at the five per cent level of confidence or 19 times out of 20) occurs when the current result is approximately two or more standard deviations above or below the previous three-year average.

Target: Targets related to achievement standards are set for each year of the plan when the evaluation of results for a measure is "Issue" or "Concern". These targets for Accountability Pillar measures:

- Have a higher numerical value each year than the current result (except for dropout rates, where a lower result shows improvement).
- Show reasonable progress toward or move into the next higher achievement standard over the three years.

Making gains over time toward the next achievement level or attaining it will be reflected in the improvement evaluation as well. At minimum the improvement evaluation would be "Maintained," and could be "Improved" or "Improved Significantly."

Appendix



Accountability Statements

Accountability Statements are required for stand-alone 3YEPs and AERRs. School boards that continue to prepare 3YEPs and AERRs as separate documents use the Accountability Statements below.

Accountability Statement for the Three-Year Education Plan

The Education Plan for (name of jurisdiction) for the three years commencing September 1, (year) was prepared under the direction of the Board in accordance with the responsibilities under the *School Act* and the *Government Accountability Act*. This Education Plan was developed in the context of the provincial government's business and fiscal plans. The Board has used its performance results to develop the Plan and is committed to implementing the strategies contained within the Plan to improve student learning and results.

The Board approved the Education Plan for 2011-2014 on _____ (month and day), 2011.

Accountability Statement for the Annual Education Results Report

The annual education results report for **(name of jurisdiction)** the **(year)** school year was prepared under the direction of the board in accordance with the responsibilities under the *School Act* and the *Government Accountability Act*. The board is committed to using the results in this report, to the best of its abilities, to improve outcomes for students and to ensure that all students in the jurisdiction can acquire the knowledge, skills and attitudes they need to be self-reliant, responsible, caring and contributing members of society.

This Annual Education Results Report for 2010/2011 was approved by the Board on _____ (month and day), 2011.

Accountability Statement for the Combined Annual Education Results Report and Three-Year Education Plan

School boards that combine their AERR and 3YEP into a single document use the following Accountability Statement:

> The Annual Education Results Report for the **(year)** school year and the Education Plan for the three years commencing September 1, **(year)** for **(name of jurisdiction)** was prepared under the direction of the Board in accordance with its responsibilities under the *School Act* and the *Government Accountability Act*. This document was developed in the context of the provincial government's business and fiscal plans. The Board has used the results reported in the document, to the best of its abilities, to develop the Education Plan and is committed to implementing the strategies contained within the Education Plan to improve student learning and results.
>
> The Board approved this combined Annual Education Results Report for the 2010/2011 school year and the three-year Education Plan for 2011– 2014 on _____ (month and day), 2011.